

HEAT



CONSULTING FOR A ZERO CARBON FUTURE

Company Capability Statement



WHO WE ARE

HEAT GmbH has been committed to climate and environmental protection for over 30 years. Our extensive experience in our three core areas: **climate action**; **sustainable transport**; climate-friendly **heating, cooling, and buildings**, as well as in managing projects of international cooperation, makes us a reliable partner for clients aiming to transition to a low-carbon future.

We regularly implement projects for Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH, the European Commission, The United Nations Development Programme, but also national federal agencies and ministries like the German Environment Agency (UBA), the Federal Ministry For Economic Affairs and Climate Action (BMWK), the Federal Ministry for the Environment, Nature Conservation, Nuclear Safety and Consumer Protection (BMUV) and others.

Since our inception in 1992, HEAT has been a trusted advisor to national and international entities on international environmental agreements and initiatives. Our clients have always valued our commitment to the practical implementation of new policies, advancing technology transfer, and building capacities to achieve tangible results.

Part of GFA Group

Today, together with GFA Consulting Group and a number of other sister companies, HEAT is part of the GFA Group. Since 2016, this setup has enabled us to access an even wider international network and expertise in the cross-cutting issues of climate change and development cooperation. Each partnership strengthens our resolve to deliver sustainable, equitable solutions for a climate-resilient tomorrow.

GFA Group is a global coalition of expert companies. Together with our clients, we devise real-world solutions to humanity's most pressing challenges, from climate change to social equity. Guided by the Sustainable Development Goals (SDGs), we are committed to creating lasting impact. Our staff are our greatest strength – they are passionate and innovative professionals who think globally and collaborate locally. Our expertise covers a wide and growing range of areas, technical advice, program management, engineering, digital transformation and certification. As a trusted and reliable partner, we enable our clients to cut through complexity and improve people's lives.

As a member of the GFA Group, HEAT GmbH benefits from the extensive global network and resources of one of Europe's leading development consulting firms. GFA has been implementing complex projects worldwide since 1982, focusing on sustainable development goals and improving quality of life. This affiliation enhances HEAT's capacity to deliver comprehensive solutions by leveraging GFA's expertise, networks and references while maintaining its specialized focus on climate and environmental protection.





Our Vision

Climate change is increasingly affecting life on earth and requires immediate action. We focus our work on achieving the goals of the Paris Agreement to limit global temperature rise to well below 2 degrees Celsius.

We support countries on their pathways to zero carbon emissions, implementing measures that will reduce greenhouse gas emissions and build climate resilience. As Heat GmbH, we envision a world where climate neutrality is the norm, and society adapts to climate change in a just and sustainable manner. Driven by innovative thinking, robust research, and a diverse, professional team, we dedicate ourselves to leading the change in limiting global warming.

We make no compromises when it comes to climate action, adapting our approaches and strategies to meet evolving challenges, ensuring our solutions are both effective today and visionary for tomorrow.



HOW WE WORK

- **Inclusivity:** We actively involve all relevant stakeholders, including government bodies, local communities, civil society organizations, and private sector players. By fostering broad-based participation, we aim to ensure that diverse perspectives are considered, and buy-in increased.
- **Capacity Building:** We focus on building local capacity through training and knowledge transfer, empowering institutions and communities to independently manage and sustain project outcomes after the project's conclusion. This includes developing technical skills, providing tools, and strengthening institutional frameworks.
- **Innovation:** Our strategy encourages the adoption and scaling of innovative solutions and cutting-edge technologies, promoting new financing mechanisms such as green bonds, and implementing creative approaches to stakeholder engagement and communication.
- **Alignment with National and International Goals:** Our initiatives are designed to align with national climate goals and international commitments, including the SDGs and the Paris Agreement. By doing so, we ensure that our efforts contribute towards broader developmental objectives and global and regional climate initiatives.
- **Collaboration and Partnerships:** We foster strategic partnerships across sectors to amplify impact and resource efficiency. Collaborative efforts will drive synergies and collect resources from multiple entities—including bilateral and multilateral donors—thereby optimizing climate finance mobilization and utilization.
- **Adaptive Management:** Given the dynamic nature of climate-related challenges, we always remain flexibility to adapt to changing circumstances. This includes establishing continuous feedback and learning loops to refine and modify project interventions based on real-time data and stakeholder input.
- **Digitalization:** We see digital tools and platforms as a key element to enhance work, leverage ambition and outcome in our projects and to empower people.

OUR TEAM

Our team at HEAT GmbH is the foundation of our success and a reflection of our vision for a sustainable future. Comprising technical experts, communication specialists, and policy consultants from around the world, we bring together a wealth of experience to form dynamic project teams, delivering tailored solutions for our clients. Based in Königstein/Taunus, just 20 minutes from Frankfurt Main, our headquarters are ideally positioned to foster innovation while providing a tranquil work environment.

Our global reach is extended by specialists based in key locations such as Brazil, Indonesia, Colombia, the US, and Japan, enabling us to offer on-the-ground insights and direct communication channels worldwide.

Our team members are always on the lookout for innovative strategies to reduce greenhouse gas emissions and support sustainable development, ensuring our actions align with our ambition to facilitate a climate-neutral society.



OUR CLIENTS

Climate action is a core element of the international donor community and national governments.

HEAT GmbH implements donor-funded projects on behalf of a wide variety of multilateral, bilateral, and national funding agencies including

- **German Federal Ministries** (e.g., BMWK – Federal Ministry for Economic Affairs and Climate Action, BMZ – Federal Ministry for Economic Cooperation and Development, BMUV – Federal Ministry for the Environment, Nature Conservation, Nuclear Safety and Consumer Protection),
- **Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH**
- **KfW Development Bank**
- **Mitigation Action Facility**
- **European Commission** (DG INTPA, DG CLIMA, DG NEAR, FPI, etc.)
- **United Nations Agencies** (UNDP, UNEP, UNIDO)
- **Multilateral Development Banks** (World Bank, African Development Bank (AfDB), Inter-American Development Bank (IDB), Asian Development Bank (ADB))
- **Global Environment Facility** (GEF)
- **Green Climate Fund** (GCF)
- other **national development agencies** (e.g., Swiss Agency for Development and Cooperation, French Development Agency)





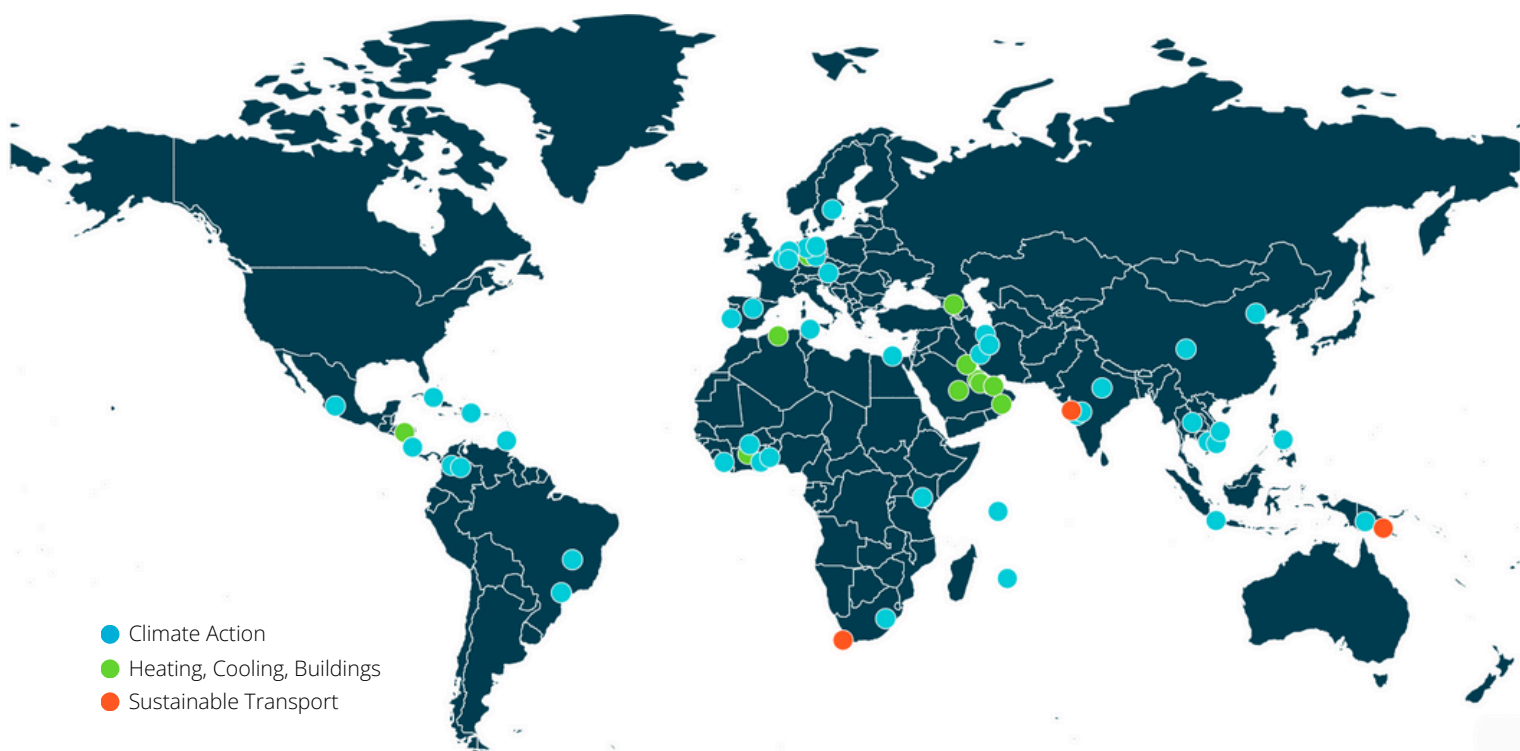
WHERE WE WORK

HEAT GmbH maintains a global footprint, having worked in over 50 countries across Africa, Asia, Latin America, and Europe. We have local staff in Brazil, Colombia, India, US and Japan. As part of GFA Consulting Group, it is closely linked with GFA project offices in various countries, other GFA subsidiaries and its networks. We follow the approach to establish cooperation structures with national counterparts to ensure culturally adapted and regionally tailored solutions.

Recent Key Regions:

- **Africa:** Ghana, Lesotho, Namibia, Nigeria, South Africa, Tunisia, Zambia, Kenya, etc.
- **Asia:** China, India, Indonesia, Iran, Thailand, Vietnam, etc.
- **Latin America:** Brazil, Colombia, Costa Rica, Dominican Republic, etc.
- **Europe:** Turkey, Georgia, Ukraine, etc.
- **MENA region:** Algeria, Tunisia, Egypt, United Arab Emirates, Kingdom of Saudi Arabia, Bahrain, Oman, Kuwait, Qatar

Selected projects*



* this map shows a selection of projects in our three business areas, which can be viewed in more detail on our website www.heat-international.de

OUR BUSINESS AREAS

HEAT GmbH has been committed to climate and environmental protection for over 30 years. Our extensive experience in our three core areas: climate protection; sustainable transport; climate-friendly heating, cooling, and buildings, as well as in managing projects of international cooperation, makes us a reliable partner for clients aiming to transition to a low-carbon future.

The following pages will let you explore more of what we do in each of our three business areas.



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BUSINESS AREA

Climate Action

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We support countries on their pathways to zero carbon emissions, implementing measures that will reduce greenhouse gas emissions and build climate resilience.

BUSINESS AREA: CLIMATE ACTION

Our Services

- Designing policy frameworks
- Establishing GHG emissions inventories
- Modelling emission pathways and scenarios
- Reviewing national communications and biennial update reports
- Developing MRV methodologies for mitigation and M&E methodologies for adaptation
- Supporting countries in developing and implementing mitigation efforts under their Nationally Determined Contributions (NDCs)
- Planning and carrying out nationally appropriate mitigation actions (NAMAs)
- Providing climate finance advice and MRV services for the implementation of low emission roadmaps
- Developing climate financing proposals for the International Climate Initiative of the German Ministry for the Environment, Nature Conservation, Nuclear Safety and Consumer Protection (BMUV), the NAMA Facility, the Global Environmental Facility (GEF) and the Green Climate Fund (GCF)

Our Reference Projects

A. CLIMATE DIPLOMACY AND TECHNOLOGIES

Project Title	Countries	Dates	HEAT's Role	Donor	Highlights
National Designated Entity	Germany	01/2022 – 12/2025	National contact point for climate technology mechanism	BMWK (German Federal Ministry for Economic Affairs and Climate Action)	Supported Germany in climate negotiations (COPs), EU policy coordination, represented Germany in the TEC, developed technology implementation guidelines, established a web platform for climate technology cooperation, contributed to IDDI on zero-carbon cement. Read more
EU-GCC cooperation on Green Transition	Bahrain, Kuwait, Oman, Qatar, Saudi Arabia, United Arab Emirates	08/2023 – 07/2026	Technical assistance on climate diplomacy & technology transfer	EU Commission	Facilitates policy dialogues, promotes clean energy/ technology collaboration between the EU and GCC countries, provides business exchange platforms and capacity building. Read more
IKI Programme - Supporting Preparedness for Article 6 Cooperation (SPAR6C)	Zambia	05/2022 – 08/2027	Project coordination, financial modeling, ETS setup	GIZ – IKI	Developed readiness and needs assessments, conducted cost-benefit analyses, integrated financing structures, and established an emission trading framework.

B. CLIMATE FINANCE AND MARKET MECHANISMS

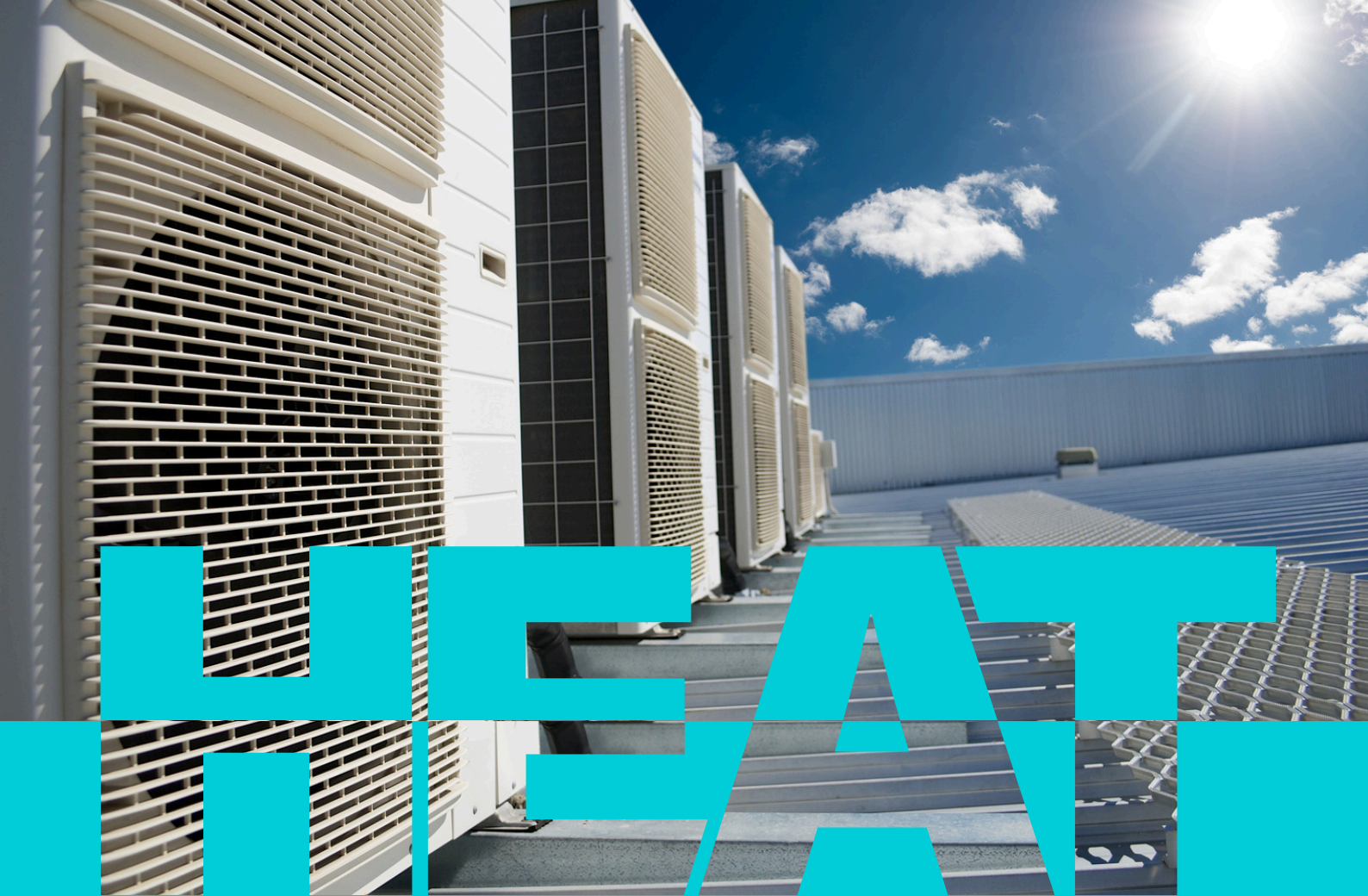
Project Title	Countries	Dates	HEAT's Role	Donor	Highlights
External Assessment of Project Outlines for the Mitigation Action Facility	Bhutan, Brazil, Ghana, India, Kazakhstan, Mali, South Africa, Vietnam	07/2024 – 12/2024	Feasibility studies, initial project assessments	Mitigation Action Facility (MAF)	Evaluated proposals for alignment with MAF's decarbonization goals, provided recommendations to enhance project viability.
Technical Support in Project Outline Development	Multi-country	08/2023 – 11/2024	Project concept strengthening, financial analysis	Mitigation Action Facility (MAF)	Support for proposal development, focused on stakeholder engagement, barrier analysis, business models, and GHG emission reduction quantification.
NAMA Facility - Reducing Post-Harvest Losses Through Solar-Powered Cold Chain	Kenya	06/2022 – 08/2023	Feasibility studies, proposal drafting	UNDP / NAMA Facility	Developed full NAMA proposal integrating policy guidance, financial mechanisms, and technical standards.

C. CLIMATE POLICY/GOVERNANCE

Project Title	Countries	Dates	HEAT's Role	Donor	Highlights
Consultancy to Design a Long-Term Visions	Botswana, Gabon, Lesotho, Liberia	08/2023 – 07/2024	Project coordination & LTS development	African Development Bank (AfDB)	Creating Paris-aligned long-term visions (2050), capacity building, stakeholder consultation, finance & resource mobilization plans.
Revision of Lesotho's NDC	Lesotho	01/2022 – 12/2022	NDC enhancement & MRV	UNDP	Prepared updated mitigation & adaptation targets, integrated new sectors, launched robust stakeholder workshops.
Consultancy to Review & Revise Botswana NDC	Botswana	12/2020 – 06/2021	NDC revision & MRV	UNDP	Enhanced NDC scope, added adaptation topics, designed integrated MRV system, led training for stakeholders.
Elaboration of Tunisian Longterm Climate Strategy (focus on mitigation)	Tunisia	10/2020 – 12/2021	Policy & scenario analysis	GIZ	Developed a low-carbon framework for 2050, conducted emission projections, sectoral roadmaps, stakeholder engagement.
Support to Vietnam for Implementation of the Paris Agreement (SIPA)	Vietnam	12/2018 – 02/2023	Technical/policy advice, capacity building	GIZ	Supported sector-specific MRV design, integrated climate measures into national planning, developed NAMAs in transport & buildings.

D. TOOLS & DATA

Project Title	Countries	Dates	HEAT's Role	Donor	Highlights
Transposition and Capacity Building on F-gases	Türkiye	05/2017 – 08/2020	Technical assistance, capacity building	EU Commission	Database system development for structure phase-down schedule, trainings, policy advice on new by-law.
Refrigerants, Naturally! for Life	Belgium, Germany, Netherlands, Portugal, Spain	06/2019 – 12/2022	Coordination, stock modeling, e-platform	EU Commission	Promoted climate-friendly cooling in small organic food retail, developed stock model, developed and provided e-learning courses and technology and policy guidelines. Read more
Green Cooling Initiative II & III – Capacity Building & Certification of Refrigeration and Air Conditioning Technicians	Colombia, Ghana, Indonesia, Kenya, Seychelles, etc.	06/2018 – 02/2025	Vocational training, certification schemes	GIZ - IKI	Developed training materials for safe use of natural refrigerants, supported climate-friendly technologies adoption, integrated sectoral policies.
Asia Low Carbon Buildings Transition (ALCBT)	Cambodia, India, Indonesia, Thailand, Vietnam	07/2023 – 06/2028	Carbon tool development, policy advisory, capacity building, finance tools (taxonomy)	GGGI	Promoting low carbon buildings in Asia, embodied carbon tool development, pathway development for a net zero carbon building sector, and support for climate finance leverage via taxonomy development. Read more
Transport, Mobility & Logistics	Namibia	10/2020 – 08/2021	Mobility planning, feasibility, data analysis	GIZ	Prepared plan for scheduled bus services, integrated feeder systems, e-bus potential, stakeholder training; provided data-driven business model design.
E-Bus Prep in Bengaluru	India	03/2020 – 11/2020	Technical feasibility, business case, data modeling	GIZ / C40 Cities Finance Facility	Prepared procurement documents for city transport authority, route scheduling & charging infrastructure analysis for electrifying bus fleet.



BUSINESS AREA

Heating, Cooling & Buildings

Heating, cooling, and building sectors are major contributors to global emissions. Our mission is to achieve f-gas-free cooling across all stages of the cold chain and to drive the building sector towards decarbonization, encompassing residential, commercial, and industrial domains.

We empower nations and institutions with comprehensive policy and technical advisories to unlock the vast GHG mitigation potential within these sectors, guiding the creation and execution of low-carbon strategies.

BUSINESS AREA: HEATING, COOLING & BUILDINGS

Our Services

- Crafting HCFC and HFC phase-out guidelines and roadmaps in alignment with the Montreal Protocol.
- Generating robust greenhouse gas (GHG) emissions inventories compliant with IPCC methodology
- Building national and sectoral mitigation pathways
- Formulating National Cooling Action Plans (NCAP)
- Establishing and refining Minimum Energy Performance Standards (MEPS) and eco-labels for cooling appliances
- Installing robust Monitoring, Reporting, and Verification (MRV) frameworks to track progress and impact
- Assisting in legislative processes to foster eco-friendly technologies through laws, regulations and standards
- Developing specialized training programmes for professionals in the HVACR industry and servicing sector.
- Conducting technical assessments and feasibility studies to inform project viability
- Providing technical support for engineering projects and facilitating technology transfer

Our Reference Projects

A. ENERGY EFFICIENCY INCL. HEATING & COOLING

Project Title	Countries	Dates	HEAT's Role	Donor	Highlights
Green Cooling Initiative II & III – Capacity Building & Certification of Refrigeration and Air Conditioning Technicians	Colombia, Ghana, Indonesia, Kenya, Seychelles, etc.	06/2018 – 02/2025	Vocational training, certification schemes	GIZ - IKI	Developed training materials for safe use of natural refrigerants, supported climate-friendly technologies adoption, integrated sectoral policies.
Refrigerants, Naturally! for Life	Belgium, Germany, Netherlands, Portugal, Spain	06/2019 – 12/2022	Coordination, stock modeling, e-platform	EU Commission	Promoted climate-friendly cooling in small organic food retail, developed stock model, developed and provided e-learning courses, and technology and policy guidelines. Read more
Cool Contributions - Fighting Climate Change (C4) - Policy and Technical support	Costa Rica, Cuba, Grenada, Iran, Philippines, Vietnam	05/2016 – 09/2020	Capacity building, MRV, policy advisory	GIZ - IKI	Promoted energy-efficient heating and cooling appliances with natural refrigerants, sectoral inventories, MRV, trainings, sectoral policy development and standards Read more

Project Title	Countries	Dates	HEAT's Role	Donor	Highlights
Energy efficiency standards for air conditioning technology (ACT MEPS)	Vietnam, Philippines	03/2024 – 11/2025	Capacity building, market studies, stakeholder engagement	GIZ	Enhance energy efficiency in air conditioning sector via market and policy assessment, development of minimum efficiency performance standards (MEPS) and stakeholder dialogues.
Eurammon	Germany	10/2025 – 10/2028	Administrative supervision, implementation of activity plan, communications	Eurammon	Implementing office for the German association Eurammon, promoting the use of natural refrigerants in heating and cooling solutions. Read more
Cooling Data & Verification (CIFF)	Multiple countries	6/2021 – 08/2023	Data analysis, strategy advisory	CIFF	Developed data verification systems for climate-neutral cooling investments, enhancing effectiveness of private sector climate finance. Read more
Development of EE Standards & Labeling (Motors, Transformers, etc.)	Lebanon	07/2021 – 07/2023	Policy framework & MEPS design	UNDP	Drafted legal framework, monitoring & enforcement system for mandatory MEPS & labeling for motors, transformers, and household appliances.
Green Chillers NAMA	Indonesia	07/2015 – 10/2019	Policy & chiller demo solutions	GIZ	Proposed energy efficiency standards (MEPS) for chillers, ran demonstration projects with low-GWP refrigerants, provided training and MRV setup.
Transposition and Capacity Building on F-gases	Türkiye	05/2017 – 08/2020	Technical support, capacity building	EU Commission	Aligned Turkish by-laws with EU F-Gas Regulation, developed e-database, established leak testing & MRV process, built local government capacity.
Domestic Heat Pumps and Natural Refrigerant (Blue Angel Criteria)	Germany	10/2020 – 04/2022	Criteria development, stakeholder workshops	UBA - German Federal Environmental Agency	Developed efficiency & natural refrigerant-based criteria for new Blue Angel ecolabel, consulted manufacturers, performed market assessment.

B. BUILDINGS

Project Title	Countries	Dates	HEAT's Role	Donor	Highlights
Asia Low Carbon Buildings Transition (ALCBT)	Cambodia, India, Indonesia, Thailand, Vietnam	07/2023 – 06/2028	Carbon Tool Development, policy advisory, capacity building, finance tools (taxonomy)	GGGI	Promoting low carbon buildings in Asia, Embodied Carbon Tool Development, pathway development for a net zero carbon building sector, and support for climate finance leverage via taxonomy development. Read more
CTCN Green Buildings	Zimbabwe	05/2022 – 07/2024	Policy advisory, MRV, capacity building	CTCN	Upscaling of energy efficiency in building sector via actionable technology options, benchmarks, policy recommendations and Green Building standards.

C. OZONE AND CLIMATE PROTECTION (F-GASES, MONTREAL PROTOCOL)

Project Title	Countries	Dates	HEAT's Role	Donor	Highlights
Ozone Protection Fund / PROKLIMA – Integrated Ozone/Climate Protection (Capacity Building)	Multiple countries, incl. Brazil, China, India	07/2019 – 07/2024	HCFC/HFC phase-down, training, standards	GIZ Proklima	Designed training concepts and implemented technician certification for safe handling of flammable refrigerants. Read more
Ozone Protection Fund / PROKLIMA – Integrated Ozone/Climate Protection (Policy Advice)	Brazil, China, India, etc.	02/2018 – 05/2024	HCFC/HFC phase-down policy advisory	GIZ Proklima	Policy advisory to multiple countries for implementing Montreal Protocol related policies and cross-cutting issues. Read more
Management & Destruction of ODS in ODS Banks	Colombia, Dominican Rep., Ghana, Iran, Tunisia	07/2014 – 10/2024	Waste management, MRV, capacity building	GIZ	Created frameworks for ODS/HFC collection & destruction, GHG emissions inventory, and pilot waste management schemes.
Preparation of Kigali HFC Implementation Plans (KIPs)	Nigeria, Ghana	12/2022 – 07/2024	Policy review, data collection, roadmaps	UNDP / Multilateral Fund (MLF)	Created a national plan for HFC reductions, assessed low-GWP alternatives, designed capacity building for the refrigeration and air conditioning sector.
Support for Developing Countries under Montreal Protocol (HCFC phase-out & HFC phase-down)	Brazil, China, India, Iran, Kenya, Lesotho, etc.	06/2013 – 09/2019	Sectoral phase-out plans, policy advice	GIZ / Multilateral Fund (MLF)	Provided technical support for sectoral HCFC/HFC transition, training for private-sector operators, contributed to Montreal Protocol negotiations.
Brazil Refrigerator Recycling	Brazil	03/2017 – 07/2021	Technical design, policy advice, training	GIZ	Developed a recycling system for old household refrigerators/freezers, including GHG recovery and safe disposal.



BUSINESS AREA

Sustainable Transport

To achieve the goals of the Paris Agreement, the transport sector is one of the most important sectors to decarbonize. Our guiding principle is the Avoid-Shift-Improve framework, which involves redesigning urban centres to minimize travel demand.

We encourage a shift towards Non-Motorized Transport (NMT) modes, such as walking, cycling, and public transport modes, and ultimately the electrification of vehicle fleets. To assist our clients in this transition, we provide a comprehensive set of services aimed at facilitating the shift to clean, inclusive, and low-carbon mobility systems.

BUSINESS AREA: SUSTAINABLE TRANSPORT

Our Services

- Developing long-term visions and strategies for the transport sector
- Designing e-mobility roadmaps including mobility scenarios
- Drafting sustainable transport policies
- Designing public transport systems including infrastructure and service planning, operation modelling and implementation scheduling
- Analysing transport supply vs. transport demand
- Conducting pre-feasibility and feasibility studies
- Preparing and implementing pilot projects
- Conducting environmental footprint calculations and social impact assessments
- Evaluating financial and economic capacities and impacts
- Providing legal and regulatory planning for sustainable urban mobility projects
- Capacity building and training to ensure long-term ownership by local project stakeholders

Our Reference Projects

A. TRANSPORT

Project Title	Countries	Dates	HEAT's Role	Donor	Highlights
E-Bus Preparation in Bengaluru	India	03/2020 – 11/2020	Technical feasibility, business case, financial modelling	GIZ / C40 Cities Finance Facility	Prepared procurement documents for city transport authority, route scheduling & charging infrastructure analysis for electrifying the bus fleet.
Zero Emission Buses in Jakarta (TransJakarta)	Indonesia	02/2020 – 02/2021	Procurement package for e-buses, capacity building	GIZ / C40 Cities Finance Facility	Designed pilot for 100 e-buses, operating cost analysis, route optimization, evaluation of BRT corridor electrification, governance & financing frameworks.
Transport, Mobility & Logistics	Namibia	10/2020 – 08/2021	Mobility planning, feasibility, operator engagement	GIZ	Prepared plan for scheduled bus services in Northern Namibia corridor; integrated feeder systems, business model, e-bus potential, stakeholder training.
Development of National Policy for Deploying and Upscaling E-mobility and Sustainable Infrastructure	Papua New Guinea	12/2021 – 05/2023	Feasibility studies, capacity building, roadmap development	CTCN	Enhancing sustainable transport solutions via data analysis on mobility trends, a pre-feasibility study on e-mobility in Port Moresby and creating a national e-mobility roadmap. Read more

Project Title	Countries	Dates	HEAT's Role	Donor	Highlights
Transport Refrigeration in South Africa	South Africa	06/2013 – 03/2017	Vocational training, pilot demonstration	GIZ	Transitioned to low-GWP refrigeration in transport trucks, introduced technician training programs & insulation testing, GHG inventory. Read more
Short-Term Expert Support for Technology, Digitalization, and new tendencies for Green Freight in Mexico	Mexico	01/2022 – 12/2022	Policy advice, capacity building	GIZ	Policy advice on regulatory frameworks, political dialogues, training and information, pilot projects on freight sector decarbonization.
Support for Project Preparation for Urban Progress (SuPPUrbP) - City Climate Finance Gap Fund	Multiple countries	01/2022 – 12/2024	Advisory services for sustainable transport project proposals	GIZ	On demand experts to support cities in early stage preparation of climate resilient and low carbon investment projects in the transport sector.
Renewable Energy Infrastructure for 27 Public Bus Depots in Mumbai	India	03/2023 – 10/2024	Feasibility studies	GIZ / C40 Cities Finance Facility	Technical Assistance for the procurement of 27 PV installations for bus company to reduce carbon emissions from electric fleet incl. market analysis, business case and procurement documents development. Read more



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